

# Corporate Plan 2016 - 2021





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# Introduction

The 2016 - 2021 Corporate Plan outlines the direction that Council will take over the five year period.

The Plan details the strategic direction of Council ensuring focus is placed on the long term planning and future of the shire.

Council is committed to investing in the Shire of Cloncurry to deliver services and activities that are valued by the community and in a manner that is affordable and sustainable, without placing undue pressure on ratepayers.

The five year Corporate Plan is a legislative requirement under the *Local Government Regulation 2012* that guides the annual operational plan, budget and annual report.





# About Cloncurry Shire Council



## Vision

To ensure the viability and future of our growing community and to provide an inviting place for people to raise their families in our rural setting and prosper in the friendliest shire in North West Queensland.

## Mission Statement

Our communities are famous throughout Australia for being the friendliest in North West Queensland. Our towns are well serviced, our natural resources are used wisely, our local economy is diverse and strong, and the local government administration works collaboratively with us to achieve our aspirations.

## Our Values

- Prudent Financial Management
- Leadership and fair representation for all
- Maintain the viability of our rural lifestyle
- Invest for the future, invest for growth
- Honesty, integrity and accountability

## Shire Profile

Area: 48,116.9km<sup>2</sup>

Population: 3,399 as at June 2014

Average Daily Temperature: 18.1 - 32.2 C

Average Annual Rainfall: 425mm



# Council's Business Units

## *Curry Kids Early Learning Centre*

Curry Kids Early Learning Centre provides long day care services and a Queensland Government approved kindergarten program.

The goal of Curry Kids is to support children to develop a strong sense of identity and wellbeing. This is done by providing a natural physical environment and play-based learning programs.

The children are grouped by age into four rooms; nursery, tweenies, toddlers and preschool. All rooms have qualified lead educators who work together with a team of qualified educators.

The outside area is well equipped with beautiful natural playscapes to suit all ages. Curry Kids strives to incorporate sustainability into our everyday practices; the outdoor area includes vegetable and herb gardens which are cared for the by the children.



## *Cloncurry Saleyards*

Cloncurry Saleyards is the second-largest cattle handling facility in Queensland and third-largest in Australia. Located near the tick line, the saleyards is one of 31 clearing dips and livestock inspection centres used to maintain the Queensland cattle tick-free and control zones. There are two unloading ramps and three loading ramps available. The Cloncurry Saleyards offers inspection, dipping and NLIS services for the 300,000 head passing through the area each year.





# Council's Business Units

## Cloncurry Airport

The Cloncurry Airport, located on Sir Hudson Fysh Drive operates five days a week for both Commercial passenger transport and Fly In Fly Out (FIFO) services.

QantasLink operates regular flights in and out of Cloncurry and Virgin Australia operates a Brisbane to Cloncurry Service on Mondays, Wednesdays and Fridays. Alliance operates a FIFO charter service for local mines.

Cloncurry Airport has been the focal point for many of Australia's greatest innovations. Cloncurry was involved with the beginnings of Qantas in 1920, and the original Qantas Hangar is still in use at the aerodrome, where 'Queensland and Northern Territory Aerial Service' is still displayed above the hangar door.

Cloncurry Shire Council, in conjunction with the Federal Government under the Royalties for the Regions programme, has recently completed a major redevelopment of Cloncurry Airport. This has provided the community and travellers with a new state of the art terminal. The new terminal offers a welcoming face to Cloncurry with new and improved check-in facilities, luggage carousel and enhanced security and building facilities.

The project has also included the reseal of the runway and further works on the taxiway and apron. The final stage of the redevelopment is creating a new entrance and car parking area to accommodate those driving and parking at the Airport.



# Strategic Direction



## Our Priorities

Community Safety  
Connected Tourism  
Dajarra Sustainability  
Family Friendly Water Recreation Area  
Financial Sustainability  
Improve Aged Facilities and Services  
Advocate Health Services  
Improve Liveability  
Support Mental Health and Drug Services  
Improve Youth Facilities and Services

Increase Level of Community Confidence  
Limit Rate Increases  
Local Contracts  
Promote Rural Lifestyle and Hobby Pursuits  
Repair all Town Streets  
Seal and Kerb all Town Streets  
Utility Management Plan  
Waste Management  
Water Security

# Strategic Direction 1: Building Our Economy

Our local economy is built upon the strengths and innovations created within the transport, agricultural and mining sectors.

Strategy	Activity	Measure
1.1 Support development to facilitate networks and partnerships between local business, industry groups and government to promote innovative industries	1.1.1 Review and implement planning scheme requirements for industrial land and provide flexible land use zonings to consolidate the local business district	Support the local business committee Application of new planning scheme
	1.1.2 Promote the relocation of existing heavy industry out of residential zoned areas	
	1.1.3 Encourage networking functions between industry and local suppliers	
	1.1.4 Support local businesses	
	1.1.5 Support new technologies and programs in agriculture	
1.2 Promote Cloncurry as a tourist destination	1.2.1 Enhance tourism products and services	Increased visitor numbers
	1.2.2 Increase exposure and management of John Flynn Place Museum, Dr Harvey Sutton Art Gallery and Cloncurry Unearthed - Visitor Information Centre and Museum	
1.3 Support rural industries	1.3.1 Ensure saleyard facilities are sustainable, maintained and upgraded	Increased usage of saleyards
1.4 Enhance the retail shopping environment	1.4.1 Provide flexible land use zonings to consolidate the local business district	Increased traffic and customers
	1.4.2 Beautification of town streets to improve the aesthetics and create a functional area which encourages usage	



# Strategic Direction 2: Building & Maintaining Infrastructure

Fiscally responsible when it comes to maintenance and implementation of infrastructure and assets.

Strategy	Activity	Measure
2.1 Provide transport services that meet community expectation	2.1.1 Airports are developed, operated and maintained according to the Airport Management Plan	Infrastructure that meets the requirements of the community
	2.1.2 Rail Network and operations meet the needs of the community	Customer satisfaction and feedback
	2.1.3 Develop road transport network and infrastructure	
2.2 Improve community access to affordable internet and telecommunications	2.2.1 Identify Blackspot funding to improve telecommunications across the shire	Enhanced mobile phone and internet coverage across the shire
	2.2.2 Work with NBN to create high speed internet	Grant funding received
2.3 Ensure infrastructure and utility services can cater for long term sustainability while providing services in a timely and efficient manner	2.3.1 Update and implement Council's Asset Management Plan	Increased infrastructure that can cater for long term sustainability
	2.3.2 Lobby State and Federal Government for affordable power linkages	
	2.3.3 Royalties back into the North West	
	2.3.4 Beautification of Council's streetscapes with water efficient low maintenance gardens	
2.4 Improve water security	2.4.1 Upgrade water infrastructure	Improved water quality and availability
	2.4.2 Continually improve water quality	
	2.4.3 Investigate options to purchase Corella Dam	



# Strategic Direction 3: Investing In Our Lifestyle

Safe, affordable, attractive, family friendly and accessible community that provides a desirable place to live and work. Affordable and equitable access to community support systems providing a range of health, education, family, social and aged services.

Strategy	Activity	Measure
3.1 Enhance provision of community services, facilities and infrastructure	3.1.1 Provide high quality childcare	Support health care options and increase community services
	3.1.2 Programs to support the Cloncurry Equestrian Centre	
	3.1.3 Promote rural lifestyle and hobby pursuits	Investment in community and social facilities
	3.1.4 Enhance Library Services	
	3.1.5 Improve youth and aged health facilities and services	Community satisfaction with parks and public spaces
	3.1.6 Build and maintain sports and recreation infrastructure	
	3.1.7 Support sport and recreation programs	Accessibility to health care
	3.1.8 Dajarra sustainability	
	3.1.9 Enhance programs delivered in Dajarra community	
	3.1.10 Create family friendly facilities for water recreation area	
	3.1.11 Help promote community safety in conjunction with community services	
	3.1.12 Support health care options for mental health	
3.2 Ensure quality employment and training opportunities	3.2.1 Training hub - JCU remote campus	Increase in local employment based on unemployment rate
	3.2.2 Support education availability	
	3.2.3 Encourage local employment opportunities	Increased education and training providers
3.3 Improve cultural experiences in the shire	3.3.1 Development of Cloncurry as a creative arts community	Improved cultural experiences in the shire
	3.3.2 Support, develop and lobby events in the Shire	Attendance levels at community events
	3.3.3 Undertake distribution of Regional Arts Development Fund	
3.4 Affordable living options for the community	3.4.1 Maintain Employee Housing Stock Programs	Affordable housing and livability
	3.4.2 Limit rate increases	Availability of housing



## Strategic Direction 4: Protecting Our Environment

Our natural resources are used wisely to ensure the ongoing protection of the cultural heritage, environmental values and landscape amenity.

Strategy	Activity	Measure
4.1 Maintain programs to ensure impacts of development and land use on people and the environment are minimised	4.1.1 Review and implement Animal Control Program	Implementation of plans and strategies
	4.1.2 Review and implement Environmental Health Program	Adoption of environmental best practice
	4.1.3 Review and implement Pest and Weed Management Plan	Compliance with statutory obligations
	4.1.4 Review and implement Waste and Recycling Management Plans	
	4.1.5 Sewerage treatment plant upgrade	
4.2 Protect and enhance landscape amenity	4.2.1 Effective management and protection of our natural and built environment	Compliance with statutory obligations  Investment in weed and pest control
4.3 Work collaboratively with traditional owners to protect aboriginal cultural heritage	4.3.1 Review and implement a local government wide cultural heritage management plan	Community participation



# Strategic Direction 5: Effective and Inclusive Governance

Proactive Council that works collaboratively with residents, stakeholders and other levels of government.

Strategy	Activity	Measure
5.1 Council strategic plans assist the community in achieving their goals	5.1.1 Review and implement Corporate and Operational Plans	Adoption of required plans
	5.1.2 Review and implement Disaster Management Plan	
5.2 Develop and maintain collaborative partnerships between Council, State and Federal Government, the community and industry	5.2.1 Elected members and officers professional development	Increased skills through training
5.3 Ensure decision-making is inclusive and transparent, that decisions are communicated to the broader community and based on sound community engagement policies and strategies	5.3.1 Establish and implement an internal audit function to focus on risk priority areas	Outcomes and internal audit process
	5.3.2 Establish a fully functioning Audit Committee	Increase in community engagement
	5.3.3 Adopt reviewed community engagement policy	





*Cloncurry*  
Shire Council

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