

POSITION DESCRIPTION Program Coordinator

Program:	GreenLight Plus Program
Reports to:	Program & Housing Partnership Manager (PPM)
Supervise:	GreenLight Plus Supportive Housing Program Team (SHM) Pro rata staff supervision shared with PPM
Date of Last Review:	October 2020
Classification:	Social and Community Services Employee Level 6 Sacred Heart Mission Enterprise Agreement 2018
Victorian Portable Long Service Benefits Scheme:	This role has been deemed eligible to participate in Scheme

ORGANISATION CONTEXT

Sacred Heart Mission (SHM) works with people whose capacity to participate fully in community life is affected by deep, persistent disadvantage and social exclusion. Since opening our doors in 1982, the Mission has been providing a range of innovative, relationship-based service responses which enable people to overcome disadvantage and realise their full potential. As a trauma informed organisation, our shared recognition of the impact of trauma informs and guides all our interactions with the people who access our services.

SHM is an Equal Opportunity Employer and an Environmental Sustainability driven organisation. We provide equal employment opportunities to all employees without regard to race, colour, religion, gender, national origin, age or disability. We ensure staff and volunteers operate from fit for purpose facilities that adopt green building design and practices.

SHM has a number of staff committees across the organisation committed to championing best practice in these areas. Our EEO groups lead by example to break down the barriers to inclusion and to foster a diverse workplace where people are free from discrimination and disadvantage and are treated with respect and dignity. Our Green team has set targets for developing SHM's environmental profile as a sustainable organisation and as a leader in the sector.

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

Date created: December 2016 Prepared by: Manager People & Culture

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VISION

Our vision is of an inclusive, fair and compassionate community, which enables people to overcome disadvantage and realise their full potential.

MISSION

Our mission is to build people's capacity to participate more fully in community life, by addressing the underlying causes of deep, persistent disadvantage and social exclusion.

We do this by:

- Ensuring access to the necessities of food, clothing, housing, health care and specialised services.
- Listening, understanding and responding to people in a holistic, caring, and respectful way, so they can take control of their lives.
- Delivering accessible, responsive, evidence informed and innovative services.
- Welcoming people in the spirit of social justice, co-operation and partnership to create better communities.
- Engaging sector partners, researchers, philanthropy, business, government and the broader community, to contribute their time, expertise and resources.

PROGRAM INFORMATION

Sacred Heart Mission (SHM) is made up of four Divisions, Client Services, People and Strategy, Business Development and Business Services. Within the Client Services Division, programs are organised across two streams of services, as per the SHM service model: Engagement Hubs and Individualised Planned Support, and Ongoing Support.

Engagement Hubs

The Engagement Hub services at Sacred Heart Central and the Women's House provide people with a safe space that is welcoming and supportive. Hub services provide access to the necessities of life: healthy food, personal hygiene, laundry facilities and primary health support through our GP Clinic.

The Hubs also facilitate access to ongoing support through the provision of information and advocacy and our case management services which include referral to specialist services (mental health and AoD) as required. For clients with a limited social support network, Engagement Hubs provide social participation and pathways out of social exclusion. The Hubs are a place to build social connections

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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and to link with professional service providers (such as lawyers, nurses and vets) or to range of health and wellbeing practitioners through our Wellness Place Clinic.

Individualised Planned Support

Individualised Planned Support is an outcome focused, time limited-service response tailored to a client's situation. In many cases, this will involve resolving a crisis situation such as addressing immediate homelessness and improving safety and wellbeing.

Individualised Planned Support is provided through our Case Management services at Sacred Heart Central, the Women's House, Homefront (Crisis Accommodation Service) and through the Wellbeing and Activities Program. Intensive Case Management is provided through the Women, Housing and Complex Needs Program, the Greenlight Plus Program and the Journey to Social Inclusion Project.

GreenLight Plus

Sacred Heart Mission and The Salvation Army (TSA) will deliver the exciting and innovative new multidisciplinary GreenLight Plus program.

GreenLight Plus program teams in SHM and TSA will work with people making the transition from chronic homelessness and rough sleeping currently accommodated in hotel emergency accommodation due to Covid 19. People will be supported into longer term housing, while addressing their unique experience of homelessness and the individual health and wellbeing factors to maintain their housing. TSA will also be a key partner in providing access to housing as part of the GreenLight Plus program. The key outcome is stable housing for people and no return to homelessness.

The GreenLight Plus Program will be delivered in alignment with SHM's exciting and innovative new Continuum of Care (CoC) project. The Vision for the CoC is to ensure that all clients receive the support and housing they need, to keep people out of the cycle of chronic homelessness.

The CoC project works with people experiencing or at risk of homelessness to secure and maintain stable housing and address their unique experience of homelessness. The CoC is designed to ensure we meet the needs of all clients by providing tailored, flexible support packages that are most appropriate for clients' circumstances, with support drawn from across all SHM services. Through the CoC, we will assess clients' needs to stream them into the right support response and housing solution in a cohesive and flexible manner.

The CoC Project will provide tailored flexible case management and service coordination services through a multi-disciplinary team, including supportive housing workers, peer support settlement workers, and through TSA, dual diagnosis and care coordination staff to 150 people across the inner Melbourne area in 2020-2022.

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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A designated housing supply strategy is key to the CoC and will enable us to find the most appropriate housing solution for our clients as quickly as possible. This will see housing directly allocated to engagement hub clients by SHM in partnership with a designated housing partner/s.

GreenLight Plus has been funded for two years through the Victorian State Government's Homelessness to Home Program to provide 150 (across SHM and TSA) integrated housing and support packages.

PURPOSE OF THE POSITION

The Program Coordinator is fully responsible and accountable for service delivery, supervises the SHM GreenLight Plus Supportive Housing Workers and Peer Settlement Support Workers and sets goals for the team. The role has responsibility for a reduced caseload providing case management and service co-ordination support to GreenLight Plus clients.

KEY RESPONSIBILITIES

 Assist the Program & Housing Partnership Manager to establish the GreenLight Plus Program and relevant procedures and deliver the CoC project. Responsible for setting team goals, targets and objectives. Apply the objectives and tools of the SHM Case Management
 Apply the objectives and tools of the SHM Case Management
Framework and the Trauma Informed Care Framework, and support team to use.
 Utilise and support team to use SHM's measurement and evaluation framework to capture outcomes of the GreenLight Plus program.
 Ensure all team members undertake accurate, professional and timely maintenance of client records and data collection in accordance with relevant policies and procedures.
 Contribute to a work place environment, which supports peers, develops teamwork and ensures the provision of quality services for Mission clients.

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

Date created: December 2016 Prepared by: Manager People & Culture

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On-Call	 Utilise assertive engagement techniques to establish and maintain a robust professional relationship with GreenLight Plus clients. Coordinate case conferences, planning and exit planning in conjunction with referring agencies. Participate in the SHM on-call services and perform on-call
on can	duties.
Organisational Participation	 Participate and contribute to SHM strategic projects at an organisational level
	 Communicate internally and externally about complex matters and to higher levels (e.g. Executive/ Senior Managers Group, Managers meetings)
	 Prepare and lead team meetings and service planning days and present as required at SHM all staff meetings.
	 Demonstrate commitment to continuous quality improvement to enhance systems and procedures in the operations of GreenLight Plus.
	 Contribute to the implementation of the Mission's Strategic Plan.
	 Comply with Occupational Health and Safety policies and procedures and contribute to a safe working environment.
	 Contribute to collaborative practice across Client Services Division.
	 Ensure links are maintained with other Mission services and partnership agencies contributing to GreenLight Plus.
	 Support GreenLight Plus evaluation activities.
Staff Supervision and Leadership	 Build an effective team. Supervise the team, set priorities, and monitor workflows for the team.
	Be accountable for team members to implement Case Management Framework and Outcomes Measurement in their daily practice, and ensure staff adopt an effective approach in their work to achieve program targets.

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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	 Provide fortnightly supervision to experienced professionals including GreenLight Plus Supportive Housing Workers and Peer Settlement Support Workers. 	
	 Provide program leadership to the GreenLight Plus Program Team in SHM. 	
	 Ensure monthly reports and data recording are completed by staff. 	
Sector Participation	 Develop and foster positive relationships with local services and agencies. 	
	Attend relevant network meetings as agreed with Manager.	
Professional Development	 Participate in regular supervision, yearly professional development and review meetings and regularly monitor individual training and development plan with line manager. Role model and contribute to a practice culture that is open, honest and reflective. 	
Relationship Management	Build effective working relationships across the organisation and externally with the:	
	 GreenLight Plus Program, including the SA team SHM Staff 	
	GreenLight Plus Service Partners	
OH&S	Exercise a duty of care to work safely, taking reasonable care to protect your own health and safety and that of your fellow workers, volunteers and clients including following safe working procedures and instructions	
RISK	All SHM staff are responsible for considering, identifying and addressing risk (the effect of uncertainty on objectives) whether positive (opportunities) and/or negative (threats).	
CQI (Continuous Quality Improvement)	All SHM staff are responsible for identifying areas of the strategic plan that 'add value', and for implementing and monitoring CQI initiatives. Staff are open to new ways of doing things, respond to challenges with innovative ideas and solutions and promote a continuous quality improvement culture.	

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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TIC (Trauma Informed Care)	All SHM staff are responsible for engaging in learning and development to integrate their understanding of and responsiveness to the impact of trauma within their work including active participation in the supervision and performance development process.
Case Management Framework (CMF)	All SHM staff participating in Case Management activities are responsible for integrating trauma informed practices and outcomes measurement into their case management process by working collaboratively with clients to identify and peruse positive goals that stabilise their circumstances.

MANDATORY REQUIREMENTS

- A current Criminal Records Check
- A current Victorian Working with Children Assessment Notice
- Valid driver's license to drive in Australia
- A current First Aid Certificate

QUALIFICATIONS

 Appropriate degree qualification relevant to the delivery of community services e.g. Social Work, Psychology, Occupational Therapy or equivalent

KEY SELECTION CRITERIA

Essential:

- Demonstrated ability to coach, supervise and provide leadership to staff
- Demonstrated ability to ensure service delivery outcomes meet the required target
- Ability to use initiative frequently to solve current and future service delivery challenges
- Substantial experience in case management and service coordination in one or more of the following areas: homelessness, mental health, dual diagnosis, alcohol and other drugs
- Experience in assisting clients to navigate different service systems to meet their needs
- Proven ability to effectively manage challenging behaviours and respond to crisis situations
- Sound knowledge of a variety of theoretical frameworks and strategies applicable for working with clients with complex needs
- Proven ability to effectively manage challenging behaviours and respond to crisis situations
- Demonstrated use of recovery principles in case management practice

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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- Excellent communication skills, both written and verbal
- Strong alignment with the values of Sacred Heart Mission

Desirable:

- Experience working in an outreach capacity using assertive engagement practice
- Knowledge of trauma informed practice
- Experience in program evaluation

APPROVED BY MANAGER	
ACCEPTED BY STAFF MEMBER	
DATE	

POSITION DESCRIPTION SHOULD BE REVIEWED ANNUALLY OR WHEN POSITION CHANGES

Document Number: HRE-FOR-005 Version: 1 Page No. 6 of 7

Document Status: Current Pathway: T:\10.0 Forms

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