

# Manager, State-wide Logistics Position Description

Directorate:	Commercial Enterprise, Fundraising and Communication
Reports to:	Director, Retail and Logistics
Direct reports:	Area Manager, Logistics and Distribution x (2-3)
Location:	Flexible within any of the Society's main metropolitan or regional offices across NSW.
Primary position objective:	Oversee state-wide warehouse, transport and logistics operations, including managing workers within a warehouse environment, as well as the supply and distribution of product.

The St Vincent de Paul Society is an Equal Employment Opportunity Employer

#### **Directorate overview**

This position is in the Commercial Enterprise, Fundraising and Communications Directorate. The teams within the directorate and their functions are:

**Fundraising:** this team is responsible for state-wide corporate partnerships, community fundraising and events; major gifts and philanthropy; gifts in wills and estates; direct marketing and appeals; and fundraising development.

**Communications and Marketing:** this team is responsible for state-wide brand and creative services; external communications; issue management; marketing; digital communications and digital fundraising.

**Retail and Logistics:** this team is responsible for state-wide retail service delivery; logistics and supply chain network; and retail projects.

**Commercial Enterprises:** this team is responsible for state-wide recycling and sustainability initiatives; Container Deposit Scheme (CDS); and new commercial enterprises.

### Accountabilities and responsibilities

The Manager, State-wide Logistics will:

- Ensure the successful implementation of the Strategic Plan within their team.
- Provide a high standard and continual level of service to the Vinnies shops networks.
- Strategically plan and manage the logistics program to ensure consistency in practice across all warehouses and transport processes.
- Continuously review processes to increase the productivity, reduce costs and more effectively utilise the Society logistics assets and transport network.
- Manage a team of staff and volunteers to ensure efficient management of distribution networks and responsiveness to peak demand periods.
- Identify supply chain process bottlenecks and implement solutions in a timely manner to meet the demands of the shops.



- Determine and assess appropriate goods handling equipment needs and workforce levels to load, unload, move, or store goods.
- Ensure a safe working environment for members, staff and volunteers by implementing the Society's workplace health and safety practices.
- Ensure that staff and volunteers complete relevant pre-engagement checks (National Criminal History check, and where required Working With Children Check); act in accordance with the organisation's Code of Conduct and Member and Volunteer Charter; and comply with the organisation's Workplace Health and Safety program.
- Ensure that effective risk management protocols and procedures are in place to ensure compliance with legal, employment and governance requirements.

# **Critical Key Performance Indicators (KPIs)**

- Ensure a year on year increase on percentage of donations to shop floor or other recycling or re-use initiatives.
- Demonstrate efficiency savings and improved satisfaction with the supply chain of merchandise to shops or other recycling or re-use initiatives.
- Establish development plans and recruitment processes for staff and volunteers across the supply chain and logistics network, including stock monitoring and problem solving.
- Ensure a continuous growth in surplus of 10 per cent per annum from all commercial activities.
- Adopt the DIFOT (*Delivery In Full On Time*) metric to measure delivery of goods and ensure a success rate of 80% with transport and suppliers.

## Key working relationships

In addition to the Director, Retail and Logistics and their direct reports, the Manager, State-wide Logistics, will foster close working relationships with:

- National Centre's Committee;
- Regional Directors (Membership, Volunteers and Regional Operations);
- Manager, Volunteer Experience (Members, Volunteers and Operations);
- Director, Commercial Enterprise
- Manager, Recycling and Sustainability
- Director and managers (Finance and Corporate Services);

# **Essential criteria**

#### **Critical capabilities**

There are nine capabilities expected of all leaders across the Society:

- 'People we serve' centric: (Level 4) Lead excellent service provision and advocacy to reduce the impact of poverty and address injustice in our communities.
- Values based leadership: (Level 3) Manage teams and areas of work to align to the Society's mission, vision, values and lay Catholic heritage.
- **Impact focus:** (Level 3) Manage the delivery of positive impact through informed decision making and efficient and effective use of resources.
- **Collaboration:** (Level 4) Enable a culture of collaboration across the Society to deliver on the Society's mission and Strategic Plan.
- Change leadership: (Level 3) Manage and mobilise resources to deliver change.



- **Team performance:** (Level 4) Enable high performance and capability development across the Society.
- Digital engagement: (Level 3) Manage virtual, dispersed teams and stakeholders using digital tools.
- Innovation and improvement: (Level 4) Promote and enable innovative approaches to service delivery and ways of working.
- Financial acumen: (Level 3) Manage the team's resources, projects and services to deliver positive outcomes within budget.

#### Role-specific criteria

- Relevant tertiary qualification/s in business, management and/or retail and experience working in supply chain and logistics management.
- Demonstrated ability in successfully leading retail and supply chain operations in a multi-sight business.
- Highly developed people management skills including leading, motivating, coaching and developing teams.
- Demonstrated knowledge & experience in volunteer management practices to ensure optimum numbers of volunteers are recruited, inducted and engaged.
- Demonstrated ability and expertise in project leadership to oversee effective implementation of initiatives.
- Demonstrated ability to review and analyse business data and analytics to enable effective reporting and decision-making on operational performance.
- High-level understanding of current issues facing the retail sector and not for profit industry.
- NSW driver licence.

#### **Desirable criteria**

• Experience working in a membership-based organisation to support and empower members and volunteers.